

CORPORATE GOVERNANCE STATEMENT

Pantoro Limited (**ASX:PNR**) (**Pantoro** or the **Company**) has adopted comprehensive Corporate Governance systems through a variety of Charters, Policies and Procedures which the Company makes available on its website at http://www.pantoro.com.au/

This Corporate Governance Statement is current as of 29 September 2023 and approved by the Board of Directors.

For the period ending 30 June 2023 the Company fully complied with all ASX Principles.

The table below summarises the Company's compliance with the ASX Principles:

RECOMMENDATIONS (4TH EDITION)	EXPLANATION		
Principle 1: lay solid foundations for management and oversight			
 Recommendation 1.1 A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management. 	The Company has adopted a Board Charter that sets out the specific roles and responsibilities of the Board, the Chair and management and includes a description of those matters expressly reserved to the Board and those delegated to management. The Board Charter sets out the role and specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of individual Directors, the Chairman and Managing Director, as well as the roles and responsibilities of Executive Directors, Non-Executive Directors and management, details of the Board's relationship with management, details of the Board's performance review, and details of the Directors' right to seek independent advice. The Company complied with this recommendation for the entirety of the period ending 30 June		
 Recommendation 1.2 A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a Director; and (b) provide security holders with all material information relevant to a decision on whether or not to elect or re-elect a Director. 	 2023. (a) The Company has guidelines for the appointment and selection of the Board in its Nomination Charter. The Statement of Selection, Appointment and Re-Election of Directors Charter requires the Board to ensure appropriate checks are undertaken before appointing a Director (including a review of qualifications, capabilities, ability to serve, conflicts of interest and other relevant factors). (b) All material information relevant to a decision on whether or not to elect or re-elect a Director will be provided to security holders in the Notice of Meeting containing the resolution to elect or re-elect a Director. The Company complied with this recommendation for the entirety of the period ending 30 June 2023. 		
Recommendation 1.3 A listed entity should have a written agreement with each Director and senior executive setting out the terms of their appointment.	The Company has written agreements with each of its Directors and Senior Executives. The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		
Recommendation 1.4 The company secretary of a listed entity should be accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.	The Board Charter sets out that the Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board. The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		

RECOMMENDATIONS (4TH EDITION)	EXPLANATION	
 (4TH EDITION) Recommendation 1.5 A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (i) the measurable objectives set for that period to achieve gender diversity; (ii) the entity's progress towards achieving those objectives; and (iii) either: the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or if the entity's most recent "Gender Equality Indicators", as defined in and published 	 (a) The Company has adopted a Diversity Policy which provides a framework for the Company to establish and achieve measurable diversity objectives, including in respect of gender diversity. The Diversity Policy allows the Board to set measurable gender diversity objectives in achieving them. (b) The Diversity Policy is available on the Company's website. (c) In relation to the reporting period ending 30 June 2023: (i) In August 2020 the Board set a measurable diversity target objective of 20% of the Directors, Senior Management and Workforce. The Board has set a three year target of 30% across all categories. (ii) the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation were: (ii) <u>Directors 20%</u> <u>Head Office 42%</u> <u>Entire Organisation 18%</u> Senior Executives are defined as direct reports to an Executive Director. As of 30 June 2023, the composition of the Board changed and 17% of the Board is female. (iii) The Company will publish its Gender Equality Indicators on its website in 2023. 	
under that Act. Recommendation 1.6 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	 (a) The Board is responsible for evaluating the performance of the Board, its committees and individual Directors on an annual basis. The process for this is set out in the Company's Board Performance Evaluation Policy, which is available on the Company's website. (b) The Company completed performance evaluations in respect of the Board this financial year in accordance with the above process. The Company complied with this recommendation for the entirety of the period ending 30 June 2023. 	
 Recommendation 1.7 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process. 	 The Board is responsible for evaluating the performance of the Company's senior executives on an annual basis. The Remuneration Committee of the Board is responsible for evaluating the remuneration of the Company's senior executives on an annual basis. A senior executive for these purposes, means key management personnel (as defined in the Corporations Act) other than a non executive Director. The applicable processes for these evaluations can be found in the Company's Board Performance Evaluation Policy and Remuneration Charter which are both available on the Company's website. The Company completed performance evaluations in respect of senior executives for the financial year in accordance with the above process. Tompany complied with this recommendation for the entirety of the period ending 30 June 123. 	

RECOMMENDATIONS (4TH EDITION)

EXPLANATION

(4TI	(4TH EDITION)				
Prin	Principle 2: Structure the Board to add value				
Reco	omr	mendation 2.1) The Company does not have a Nomination Committee.		
The Board of a listed entity should: (a) have a nomination committee			(b) The Company does not have a Nomination Committee as the Board considers the Company will not currently benefit from its establishment. In accordance with the Company's		
()		ve a nomination committee nich: has at least three members, a majority of whom are	Board Charter, the Board carries out the duties that would ordinarily be carried or Nomination Committee under the Nomination Charter, including the following to address succession issues and to ensure the Board has the appropriate balance experience, independence and knowledge of the entity to enable it to discharge	g processes ince of skills,	
,	(ii)	independent Directors; and is chaired by an independent	and responsibilities effectively:(i) devoting time at least annually to discuss Board succession issues and updat	ing the	
·		Director,	Company's Board skills matrix; and (ii) all Board members being involved in the Company's nomination process, to	the	
		close:	maximum extent permitted under the Corporations Act and ASX Listing Rule	25.	
((iii)	the charter of the committee;	ne Company complied with this recommendation for the entirety of the period end	ing 30 June	
((iv)	the members of the committee; and	023.		
((v)	as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or			
(b)	co an ad an ha ski an en	t does not have a nomination mmittee, disclose that fact d the processes it employs to dress Board succession issues d to ensure that the Board s the appropriate balance of ills, experience, independence d knowledge of the entity to able it to discharge its duties d responsibilities effectively.			
A lis disc out the	ted lose the Boa	mendation 2.2 entity should have and e a Board skill matrix setting mix of skills and diversity that ard currently has or is looking eve in its membership.	ne Company discloses a Board Skills Matrix on its website. The Board Skills Matrix wand approved during the year by the Board. The Company complied with this recomm r the entirety of the period ending 30 June 2023.		
Reco	omr	mendation 2.3) The Board Charter requires the disclosure of the names of Directors considered b		
		entity should disclose:	Board to be independent. The Company will disclose those Directors it considers independent in its Annual Report and on its ASX website.	s to be	
(a)	co	e names of the Directors nsidered by the Board to be dependent Directors;	o) The Company discloses in its Annual Report, ASX website and this Corporate Go Statement (see Recommendation 2.4) any instances where this applies and an e of the Board's opinion why the relevant Director is still considered to be independent.	explanation	
	po rel Gc Re bu tha inc na ass qu wh an) The Company's Annual Report will disclose the length of service of each Director end of each financial year. ne Company complied with this recommendation for the entirety of the period end 023.		
(c)		e length of service of each rector			

RECOMMENDATIONS (4TH EDITION)	EXPLANATION
Recommendation 2.4 A majority of the Board of a listed entity should be independent	The Board currently comprises a total of six directors, of whom three are considered to be independent. Up until 30 June 2023, the Board comprised five directors of whom three were considered independent.
Directors.	Mr Edwards was a Non-Executive Director of the Company up until 30 June 2023 as well as a Director of EMK Lawyers. The Company contracts with EMK Lawyers on as as required basis to provide legal advice. Despite this, the Board of Directors considers that Mr Edwards as independent due to the Company using a number of different firms for legal services; there being no on-going obligation or agreement to use EMK Lawyers for legal services; and any services rendered by EMK Lawyers are not material to the Company or EMK Lawyers.
	Mr Colin McIntyre, Ms Fiona Van Maanen and Mr Wayne Zeukulich are considered independent by the Board.
	Tulla Private Group, a related entity of Mr Kevin and Mark Maloney owns a 50% interest in Resource Accomodation Management who own and operate a co-living accomodation village in the township of Norseman. The village is contracted to provide accomodation and meals to employees and contractors of the Company. The village contract with the Company was made on an arms length basis, and the Board does not consider that this compromises the independence of Mr Kevin and Mark Maloney. Howebver, Mr Kevin Maloney and Mr Mark Maloney have significant shareholdings in the Company. Accordingly, the Board does not consider them independent.
	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.
Recommendation 2.5	The Chairman of the Company is an independent Director.
The Chair of the Board of a listed entity should be an independent Director and, in particular, should not be the same person as the CEO of the entity.	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.
Recommendation 2.6	In accordance with the Company's Nomination Charter and Board Charter, the Board is
A listed entity should have a program for inducting new Directors and providing appropriate professional development opportunities for continuing Directors to develop and maintain the skills and knowledge needed to perform their role as a Director effectively.	responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their responsibilities. The Company complied with this recommendation for the entirety of the period ending 30 June 2023.
Principle 3: Act ethically and respons	ibly
Recommendation 3.1	The values of the Company are disclosed on the Company's website in its Core Values statement.
A listed entity should articulate and disclose its values.	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.
Recommendation 3.2	(a) The Company's Employee Code of Conduct applies to the Company's Directors, senior executives and employees.
A listed entity should: (a) have a code of conduct for its	The company also has a Directors and Executive Officers Code of Conduct which sets ethical standards for the Board and Executive Officers.
Directors, senior executives and employees; and	 (b) The Company's Employee Code of Conduct and the Directors and Executive Officers Code of Conduct are available on the Company's website.
(b) ensure that the board or a committee of the board is informed of any material breaches of that code.	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.
Recommendation 3.3	(a) The Company has a whistleblower policy which is available on the Company's website.
A listed entity should:	(b) The Company's whistleblower policy requires that the Board or a Committee of the Board is
(a) have and disclose a whistleblower policy; and	informed of any material incidents reported under the policy. The Company complied with this recommendation for the entirety of the period ending 30 June
(b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	2023.

RECOMMENDATIONS		MENDATIONS	EXPLANATION		
(4T	H EC	DITION)			
Rec	omr	mendation 3.4	(a) The Company has an anti-bribery and corruption policy which is available on the Company's		
A li	sted	entity should:	website.		
(a)		ve and disclose an anti-bribery d corruption policy; and	(b) The Company's anti-bribery and corruption policy requires that the Board or a Committee of the Board is informed of any material breaches reported under the policy.		
(b)	co inf	sure that the board or mmittee of the board is ormed of any material eaches of that policy.	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		
Pri	ncip	le 4: Safeguard integrity in fina	ancial reporting		
Rec	omr	nendation 4.1	(a) The Company has an Audit Committee (being the Audit & Risk Committee) which has three		
The	Boa	ard of a listed entity should:	members all of whom are non-executive Directors and a majority of which are independent Directors. The Audit & Risk Committee is chaired by an independent director.		
(a)	ha	ve an audit committee which:	(b) The Audit & Risk Committee Charter is disclosed on the Company's website. The relevant		
	(i)	has at least three members, all of whom are non-executive Directors and a majority of whom are independent Directors; and	 qualifications and experience of the members of the Audit & Risk Committee are disclosed on the Company's website and in the Annual Report and the Company discloses the number of meetings and individual attendances in its Annual Report. The Company complied with this recommendation for the entirety of the period ending 30 June 		
	(ii)	is chaired by an independent Director, who is not the Chair of the Board,	2023.		
	an	d disclose:			
	(iii)	the charter of the committee;			
	(iv)	the relevant qualifications and experience of the members of the committee; and			
	(v)	in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or			
(b)	cor and that saf fin pro and au	t does not have an audit mmittee, disclose that fact d the processes it employs at independently verify and reguard the integrity of its ancial reporting, including the presses for the appointment d removal of the external ditor and the rotation of the dit engagement partner.			
Rec	omr	nendation 4.2	The Company obtains a Managing Director and CFO sign off on these terms for each of its		
bef fina per CFC pro fina app and fina of t bee syst inte effe	ore i ncia iod, a ords perl ncia prop l giv ncia he e en fo cem activ	,	financial statements in each financial year. The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		
A li: pro	sted cess	nendation 4.3 entity should disclose its to verify the integrity of any corporate report it releases	Perodic corporate reports (including Quarterly Reports) are prepared and reviewed by the Company's senior executives and technical staff before distribution to the Company's Directors. The senior executives, technical staff and Directors all undertake reviews of the reports before release to market.		
periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		narket that is not audited or	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		

RECOMMENDATIONS	EXPLANATION		
(4TH EDITION) Principle 5: Make timely and balanced disclosure			
Recommendation 5.1 A listed entity should have and	(a) The ASX Disclosure Policy provides details the Company's disclosure requirements as required by the ASX Listing Rules and other relevant legislation.		
disclose a written policy for complying with its continuous disclosure	(b) The ASX Disclosure Policy is available on the Company website.		
obligations under Listing Rules 3.1	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		
Recommendation 5.2 A listed entity should ensure that its	The Company Secretary is tasked with ensuring all Directors receive copies of any material market announcement prompty after they have been made.		
board receives copies of all material market announcements promptly after they have been made.	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		
Recommendation 5.3	The Company releases any investor and analyst presentation to market if it contains substantive or new information in accordance with the ASX Disclosure Policy.		
A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		
Principle 6: Respect the rights of secu	rity holders		
Recommendation 6.1	Information about the Company and its governance is available in the Corporate Governance Charters, Policies and Procedures which can be found on the Company's website.		
A listed entity should provide information about itself and its governance to investors via its website.	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		
Recommendation 6.2 A listed entity should have an investor	The Company has adopted a Shareholder Communication Policy which aims to promote and facilitate effective two-way communication with investors. The Policy outlines a range of ways in which information is communicated to shareholders and is available on the Company's website.		
relations program that facilitates effective two-way communication with investors.	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		
Recommendation 6.3 A listed entity should disclose how it facilitates and encourages	Shareholders are encouraged to participate at all general meetings and AGMs of the Company. Upon the despatch of any notice of meeting to Shareholders, the Company Secretary shall send out material stating that all Shareholders are encouraged to participate at the meeting.		
participation at meetings of security holders.	The Company complied with this recommendation for the entirety of the period ending 30 June 2023		
Recommendation 6.4 A listed entity should ensure that all	The Company will ensure that all substantive resolutions at a meeting of security holders are decided via a poll.		
of security holders are decided by a poll rather than by a show of hands.	Since the 2021 AGM all resolutions at meetings of security holders have been decided via a poll. The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		
Recommendation 6.5 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its	The Shareholder Communication Policy provides that security holders can register with the Company to receive email notifications when an announcement is made by the Company to the ASX, including the release of the Annual Report, half yearly reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX is immediately posted.		
security registry electronically.	Shareholders queries should be referred to the Company Secretary at first instance.		
	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		

RECOMMENDATIONS (4TH EDITION)	EXPLANATION		
Principle 7: Recognise and manage risk			
Recommendation 7.1	The Company has a Risk Committee being the Audit & Risk Committee which has three		
The Board of a listed entity should:	members all of whom are non-executive Directors and a majority of which are independent Directors. The Audit & Risk Committee is chaired by an independent director.		
(a) have a committee or committees to oversee risk, each of which:	(b) The Audit & Risk Committee Charter is disclosed on the Company's website. The relevant qualifications and experience of the members of the Audit & Risk Committee are disclosed		
 (i) has at least three members, a majority of whom are independent Directors; and 	on the Company's website and in the Annual Report. The Company discloses the number of meetings and individual attendances in its Annual Report. The Company complied with this recommendation for the entirety of the period ending 30 June		
(ii) is chaired by an independent Director,	2023.		
and disclose:			
(iii) the charter of the committee;			
(iv) the members of the committee; and			
 (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or 			
(b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the process it employs for overseeing the entity's risk management framework.			
Recommendation 7.2	(a) The Audit & Risk Committee Charter requires that the Committee should, at least annually,		
The Board or a committee of the Board should:	satisfy itself that the Company's risk management framework continues to be sound.(b) The Audit & Risk Committee was established in August 2020. As the scale of the Company's operations has increased, the Audit & Risk Committee undertook a review of the Company's		
 (a) review the entity's risk management framework with management at least annually to satisfy itself that it continues to be sound; and 	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		
(b) disclose in relation to each reporting period, whether such a review has taken place.			
Recommendation 7.3 A listed entity should disclose:	(a) The Audit & Risk Committee Charter provides for the Committee to monitor the need for an internal audit function. The Company does not currently have an internal audit function due to its size. The monitoring function is structured as follows:		
 (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal 	(i) The Audit & Risk Committee shall discuss with management and the external auditors the adequacy and effectiveness of the accounting and financial controls, including the Company's policies and procedures to assess, monitor, and manage business risk, and legal and ethical compliance programs (eg the Company's Codes of Conduct).		
audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of	(ii) Any opinion obtained from the external auditors on the Company's choice of accounting policies or methods should include an opinion on the appropriateness and not just the acceptability of that choice or method.		
its risk management and internal control processes.	(iii) The Audit & Risk Committee shall periodically meet separately with management and the external auditors to discuss issues and concerns warranting committee attention, including but not limited to their assessments of the effectiveness of internal controls and the process for improvement.		
	(iv) The Audit & Risk Committee shall receive regular reports from the external auditor on the critical policies and practices of the Company, and all alternative treatments of financial information, within generally accepted accounting principles, that have been discussed with management.		
	The Company complied with this recommendation for the entirety of the period ending 30 June 2023.		

(4TH EDITION)Recommendation 7.4The Audit & Risk Committee assesses whether the Company has any material exposure environmental and social risks and, if it does, how it manages or intends to manage the	
environmental and social risks and if it does how it manages or intends to manage the	
A listed entity should disclose	e to Iose risks.
whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to	als nt Policy
manage those risks. The Company complied with this recommendation for the entirety of the period endir 2023.	ng 30 June
Principle 8: Remunerate fairly and responsibly	
Recommendation 8.1 (a) The Company formed a Remuneration Commitee in August 2020.	
The Board of a listed entity should: (i) During the period, the Remuneration Committee had three members, all of w	
(a) have a remuneration committee which: (a) have a remuneration committee which:	; three
 (i) has at least three members, a majority of whom are independent Directors; and (ii) During the period, the Remuneration Committee was chaired by an independent Director. As of 30 June 2023, the Remuneration Committee is no longer chaired independent Director. 	lent ed by an
(ii) is chaired by an independent (iii) The charter of the Remuneration Committee is disclosed on the Company's w	ebsite.
Director, and disclose: (iv) The members of the Remuneration Committee are disclosed on the Company and in its annual report	∕'s website
(iii) the charter of the committee; (iv) the members of the committee have been and in the inner of times the Remuneration Committee have been and in the inner of times the Remuneration Committee have been as the formation of times the Remuneration Committee have been as the formation of times the Remuneration Committee have been as the formation of times the Remuneration Committee have been as the formation of times the Remuneration Committee have been as the formation of times the Remuneration Committee have been as the formation of times the Remuneration Committee have been as the formation of times the Remuneration Committee have been as the formation of times the Remuneration Committee have been as the formation of times the Remuneration Committee have been as the formation of times the Remuneration Committee have been as the formation of times the Remuneration Committee have been as the formation of times the Remuneration of times the	as met and
(iv) the members of the committee; and (v) as at the and of each The Company complied with this recommendation for the entirety of the period endire	
 (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or 	ng 50 June
 (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive. 	
Recommendation 8.2 Although not prescribed under the Company's Corporate Governance Charters, Police	es and
A listed entity should separately Procedures, the Board will disclose its policies and practices regarding the remunerati Directors and senior executives, which is disclosed in the Company's Annual Report.	on of
disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executives. The Company complied with this recommendation for the entirety of the period endir 2023.	ng 30 June
Recommendation 8.3 The Company has an equity based remuneration plan being the Incentive Plan under	
A listed entity which has an equity- based remuneration scheme should: options and performance rights may be granted. The Company requires through its Set Trading Policy that participants in the plan not enter into transactions (whether throu of derivatives or otherwise) which limit the economic risk of participating in the scher	gh the use
 (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and Security Trading Policy is available on the Company's website. The Company complied with this recommendation for the entirety of the period endirection of the period endirection. 	
(b) disclose that policy or a summary of it.	

Appendix 4G

Key to Disclosures Corporate Governance Council Principles and Recommendations

 Name of entity

 Pantoro Limited

 ABN/ARBN
 Financial year ended:

 30 003 207 467
 30 June 2023

 Our corporate governance statement¹ for the period above can be found at:²

 □
 These pages of our annual report:

 ⊠
 This URL on our website:

 These pages of our annual report:

 ∑
 This URL on our website:

The Corporate Governance Statement is accurate and up to date as at 29 September 2023 and has been approved by the board.

The annexure includes a key to where our corporate governance disclosures can be located.³

Date:

29 September 2022

Name of authorised officer David Okeby authorising lodgement:

See notes 4 and 5 below for further instructions on how to complete this form.

¹ "Corporate governance statement" is defined in Listing Rule 19.12 to mean the statement referred to in Listing Rule 4.10.3 which discloses the extent to which an entity has followed the recommendations set by the ASX Corporate Governance Council during a particular reporting period.

Listing Rule 4.10.3 requires an entity that is included in the official list as an ASX Listing to include in its annual report either a corporate governance statement that meets the requirements of that rule or the URL of the page on its website where such a statement is located. The corporate governance statement must disclose the extent to which the entity has followed the recommendations set by the ASX Corporate Governance Council during the reporting period. If the entity has not followed a recommendation for any part of the reporting period, its corporate governance statement must separately identify that recommendation and the period during which it was not followed and state its reasons for not following the recommendation and what (if any) alternative governance practices it adopted in lieu of the recommendation during that period.

Under Listing Rule 4.7.4, if an entity chooses to include its corporate governance statement on its website rather than in its annual report, it must lodge a copy of the corporate governance statement with ASX at the same time as it lodges its annual report with ASX. The corporate governance statement must be current as at the effective date specified in that statement for the purposes of Listing Rule 4.10.3.

Under Listing Rule 4.7.3, an entity must also lodge with ASX a completed Appendix 4G at the same time as it lodges its annual report with ASX. The Appendix 4G serves a dual purpose. It acts as a key designed to assist readers to locate the governance disclosures made by a listed entity under Listing Rule 4.10.3 and under the ASX Corporate Governance Council's recommendations. It also acts as a verification tool for listed entities to confirm that they have met the disclosure requirements of Listing Rule 4.10.3.

The Appendix 4G is not a substitute for, and is not to be confused with, the entity's corporate governance statement. They serve different purposes and an entity must produce each of them separately.

² Tick whichever option is correct and then complete the page number(s) of the annual report, or the URL of the web page, where your corporate governance statement can be found. You can, if you wish, delete the option which is not applicable.

³ Throughout this form, where you are given two or more options to select, you can, if you wish, delete any option which is not applicable and just retain the option that is applicable. If you select an option that includes " \underline{OR} " at the end of the selection and you delete the other options, you can also, if you wish, delete the " \underline{OR} " at the end of the selection.

ANNEXURE - KEY TO CORPORATE GOVERNANCE DISCLOSURES

Corpo	rate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation in full for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINC	CIPLE 1 - LAY SOLID FOUNDATIONS FOR MANAGEMENT AND O	/ERSIGHT	
1.1	 A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management. 	☑ and we have disclosed a copy of our board charter at: https://www.pantoro.com.au/about/corporate-governance/	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.2	 A listed entity should: (a) undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and (b) provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director. 		 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.3	A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	\boxtimes	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
1.4	The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	\boxtimes	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable

⁴ Tick the box in this column only if you have followed the relevant recommendation in <u>full</u> for the <u>whole</u> of the period above. Where the recommendation has a disclosure obligation attached, you must insert the location where that disclosure has been made, where indicated by the line with "*insert location*" underneath. If the disclosure in question has been made in your corporate governance statement, you need only insert "our corporate governance statement". If the disclosure has been made in your annual report, you should insert the page number(s) of your annual report (eg "pages 10-12 of our annual report"). If the disclosure has been made on your website, you should insert the URL of the web page where the disclosure has been made or can be accessed (eg "www.entityname.com.au/corporate governance/charters/").

⁵ If you have followed all of the Council's recommendations in full for the whole of the period above, you can, if you wish, delete this column from the form and re-format it.

Corpo	prate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵	
1.5	 A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (1) the measurable objectives set for that period to achieve gender diversity; (2) the entity's progress towards achieving those objectives; and (3) either: (A) the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or (B) if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act. If the entity was in the S&P / ASX 300 Index at the commencement of the reporting period, the measurable objective for achieving gender diversity in the composition of its board should be to have not less than 30% of its directors of each gender within a specified period. 	And we have disclosed a copy of our diversity policy at: https://www.pantoro.com.au/about/corporate-governance/ and we have disclosed the information referred to in paragraph (c) in our Corporate Governance Statement which is available at https://www.pantoro.com.au/about/corporate-governance/	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable 	
1.6	 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. 	And we have disclosed the evaluation process referred to in paragraph (a) in our Corporate Governance Statement and whether a performance evaluation was undertaken for the reporting period in accordance with that process in our Corporate Governance Statement.	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable 	

Corpo	orate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
1.7	 A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period. 	And we have disclosed the evaluation process referred to in paragraph (a) in our Corporate Governance Statement and whether a performance evaluation was undertaken for the reporting period in accordance with that in our Corporate Governance Statement.	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable

Corpora	ate Governance Council recommendation	Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINCI	PLE 2 - STRUCTURE THE BOARD TO BE EFFECTIVE AND ADD	VALUE	
2.1	 The board of a listed entity should: (a) have a nomination committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively. 	And we have disclosed the fact that we do not have a nomination committee and the processes we employ to address board succession issues and to ensure that the board has the appropriate balance of skills, knowledge, experience, independence and diversity to enable it to discharge its duties and responsibilities effectively in our Corporate Governance Statement.	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
2.2	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.	and we have disclosed our board skills matrix at: https://www.pantoro.com.au/about/corporate-governance/	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
2.3	 A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position, affiliation or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director. 	and we have disclosed the names of the directors considered by the board to be independent directors at: https://www.pantoro.com.au/about/board-of-directors/ and in our Annual Report on pages 22-24. The information referred to in paragraph (b) in our Corporate Governance Statement and the length of service of each director in our Annual Report on page 29.	Set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
2.4	A majority of the board of a listed entity should be independent directors.		 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
2.5	The chair of the board of a listed entity should be an independent director and, in particular, should not be the same person as the CEO of the entity.		 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
2.6	A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.		 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
PRINC	IPLE 3 - INSTIL A CULTURE OF ACTING LAWFULLY, ETHICALLY	AND RESPONSIBLY	
3.1	A listed entity should articulate and disclose its values.	and we have disclosed our values at: https://www.pantoro.com.au/about/corporate-governance/	Set out in our Corporate Governance Statement
3.2	 A listed entity should: (a) have and disclose a code of conduct for its directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code. 	and we have disclosed our code of conduct at https://www.pantoro.com.au/about/corporate-governance/	set out in our Corporate Governance Statement
3.3	 A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy. 	and we have disclosed our whistleblower policy at https://www.pantoro.com.au/about/corporate-governance/	□ set out in our Corporate Governance Statement
3.4	 A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy. 	and we have disclosed our anti-bribery and corruption policy at https://www.pantoro.com.au/about/corporate-governance/	Set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINCI	IPLE 4 – SAFEGUARD THE INTEGRITY OF CORPORATE REPOR	TS	
4.1	 The board of a listed entity should: (a) have an audit committee which: (1) has at least three members, all of whom are non-executive directors and a majority of whom are independent directors; and (2) is chaired by an independent director, who is not the chair of the board, and disclose: (3) the charter of the committee; (4) the relevant qualifications and experience of the members of the committee; and (5) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner. 	And we have disclosed a copy of the charter of the committee at: https://www.pantoro.com.au/about/corporate-governance/ and the information referred to in paragraphs (4) and (5) in our Annual Report on pages 22-24 and page 46.	set out in our Corporate Governance Statement set out in our Corporate Governance Statement
4.2	The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.		set out in our Corporate Governance Statement
4.3	A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.		□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
PRINCI	PLE 5 – MAKE TIMELY AND BALANCED DISCLOSURE		
5.1	A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	and we have disclosed our continuous disclosure compliance policy at: https://www.pantoro.com.au/about/corporate-governance/	□ set out in our Corporate Governance Statement
5.2	A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.		□ set out in our Corporate Governance Statement
5.3	A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.		□ set out in our Corporate Governance Statement
PRINCI	PLE 6 – RESPECT THE RIGHTS OF SECURITY HOLDERS		
6.1	A listed entity should provide information about itself and its governance to investors via its website.	And we have disclosed information about us and our governance on our website at: https://www.pantoro.com.au/about/corporate-governance/	□ set out in our Corporate Governance Statement
6.2	A listed entity should have an investor relations program that facilitates effective two-way communication with investors.		set out in our Corporate Governance Statement
6.3	A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	and we have disclosed how we facilitate and encourage participation at meetings of security holders in our Corporate Governance Statement	□ set out in our Corporate Governance Statement
6.4	A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.		□ set out in our Corporate Governance Statement
6.5	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵	
PRINCIP	PLE 7 – RECOGNISE AND MANAGE RISK			
7.1	 The board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the processes it employs for overseeing the entity's risk management framework. 	And we have disclosed a copy of the charter of the committee at: https://www.pantoro.com.au/about/corporate-governance/ and the information referred to in paragraphs (4) and (5) in our Annual Report on pages 22-24 and page 46.	Set out in our Corporate Governance Statement	
7.2	 The board or a committee of the board should: (a) review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and (b) disclose, in relation to each reporting period, whether such a review has taken place. 	and we have disclosed whether a review of the entity's risk management framework was undertaken during the reporting period in our Corporate Governance Statement.	set out in our Corporate Governance Statement	
7.3	 A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes. 	And we have disclosed the fact that we do not have an internal audit function and the processes we employ for evaluating and continually improving the effectiveness of our risk management and internal control processes in our Corporate Governance Statement.	□ set out in our Corporate Governance Statement	

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
7.4	A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	And we have disclosed whether we have any material exposure to environmental and social risks in our Corporate Governance Policy and, if we do, how we manage or intend to manage those risks in our Corporate Governance Policy and in our Annual Report on pages 26-28.	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵	
PRINCI	PLE 8 – REMUNERATE FAIRLY AND RESPONSIBLY			
8.1	 The board of a listed entity should: (a) have a remuneration committee which: (1) has at least three members, a majority of whom are independent directors; and (2) is chaired by an independent director, and disclose: (3) the charter of the committee; (4) the members of the committee; and (5) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive. 	and we have disclosed a copy of the charter of the committee at: https://www.pantoro.com.au/about/corporate-governance/ and the information referred to in paragraphs (4) and (5) in our Annual Report on pages 22-24 and page 46.	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable 	
8.2	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	And we have disclosed separately our remuneration policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives in our Annual Report on pages 30-45.	 set out in our Corporate Governance Statement <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable 	
8.3	 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it. 	And we have disclosed our policy on this issue or a summary of it at: https://www.pantoro.com.au/about/corporate-governance/	 set out in our Corporate Governance Statement <u>OR</u> we do not have an equity-based remuneration scheme and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable 	

Appendix 4G Key to Disclosures Corporate Governance Council Principles and Recommendations

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
ADDIT	IONAL RECOMMENDATIONS THAT APPLY ONLY IN CERTAIN CA	ASES	
9.1	A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	and we have disclosed information about the processes in place at: 	 set out in our Corporate Governance Statement <u>OR</u> we do not have a director in this position and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
9.2	A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.		 set out in our Corporate Governance Statement <u>OR</u> we are established in Australia and this recommendation is therefore not applicable <u>OR</u> we are an externally managed entity and this recommendation is therefore not applicable
9.3	A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.		 set out in our Corporate Governance Statement <u>OR</u> we are established in Australia and not an externally managed listed entity and this recommendation is therefore not applicable we are an externally managed entity that does not hold an AGM and this recommendation is therefore not applicable
ADDITI	IONAL DISCLOSURES APPLICABLE TO EXTERNALLY MANAGE	D LISTED ENTITIES	
-	 Alternative to Recommendation 1.1 for externally managed listed entities: The responsible entity of an externally managed listed entity should disclose: (a) the arrangements between the responsible entity and the listed entity for managing the affairs of the listed entity; and (b) the role and responsibility of the board of the responsible entity for overseeing those arrangements. 	and we have disclosed the information referred to in paragraphs (a) and (b) at: 	□ set out in our Corporate Governance Statement

Corporate Governance Council recommendation		Where a box below is ticked, ⁴ we have followed the recommendation <u>in full</u> for the <u>whole</u> of the period above. We have disclosed this in our Corporate Governance Statement:	Where a box below is ticked, we have NOT followed the recommendation in full for the whole of the period above. Our reasons for not doing so are: ⁵
managed listed entities:	ions 8.1, 8.2 and 8.3 for externally d entity should clearly disclose the ration of the manager.	and we have disclosed the terms governing our remuneration as manager of the entity at:	□ set out in our Corporate Governance Statement