

CORPORATE GOVERNANCE STATEMENT

Pantoro Gold Limited (**ASX:PNR**) (**Pantoro** or the **Company**) has adopted comprehensive Corporate Governance systems and processes through a variety of Governance Charters, Policies and Procedures which the Company makes available on its website at <https://www.pantoro.com.au/corporate-governance/>

This Corporate Governance Statement is current as of 25 September 2025 and approved by the Board of Directors.

The table below summarises the Company's compliance with the ASX Principles:

RECOMMENDATIONS (4TH EDITION)	EXPLANATION
Principle 1: lay solid foundations for management and oversight	
Recommendation 1.1 A listed entity should have and disclose a board charter setting out: (a) the respective roles and responsibilities of its board and management; and (b) those matters expressly reserved to the board and those delegated to management.	The Company has adopted a Board Charter that sets out the specific roles and responsibilities of the Board, the Chair and management and includes a description of those matters expressly reserved to the Board and those delegated to management. The Board Charter sets out the role and specific responsibilities of the Board, requirements as to the Board's composition, the roles and responsibilities of individual Directors, the Chairman and Managing Director, as well as the roles and responsibilities of Executive Directors, Non-Executive Directors and management, details of the Board's relationship with management, details of the Board's performance review, and details of the Directors' right to seek independent advice. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 1.2 A listed entity should: (a) undertake appropriate checks before appointing a person, or putting forward to security holders a candidate for election, as a Director; and (b) provide security holders with all material information relevant to a decision on whether or not to elect or re-elect a Director.	(a) The Company has guidelines for the appointment and selection of the Board in its Nomination Charter. The Statement of Selection, Appointment and Re-Election of Directors Charter requires the Board to ensure appropriate checks are undertaken before appointing a Director (including a review of qualifications, capabilities, ability to serve, conflicts of interest and other relevant factors). (b) All material information relevant to a decision on whether or not to elect or re-elect a Director will be provided to security holders in the Notice of Meeting containing the resolution to elect or re-elect a Director. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 1.3 A listed entity should have a written agreement with each Director and senior executive setting out the terms of their appointment.	The Company has written agreements with each of its Directors and Senior Executives. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 1.4 The company secretary of a listed entity should be accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board.	The Board Charter sets out that the Company Secretary is accountable directly to the Board, through the Chair, on all matters to do with the proper functioning of the Board. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.

RECOMMENDATIONS (4TH EDITION)	EXPLANATION								
Recommendation 1.5 A listed entity should: (a) have and disclose a diversity policy; (b) through its board or a committee of the board set measurable objectives for achieving gender diversity in the composition of its board, senior executives and workforce generally; and (c) disclose in relation to each reporting period: (i) the measurable objectives set for that period to achieve gender diversity; (ii) the entity's progress towards achieving those objectives; and (iii) either: - the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or - if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under that Act.	(a) The Company has adopted a Diversity Policy which provides a framework for the Company to establish and achieve measurable diversity objectives, including in respect of gender diversity. The Diversity Policy allows the Board to set measurable gender diversity objectives and to assess annually both the objectives if any have been set and the Company's progress in achieving them. (b) The Diversity Policy is available on the Company's website. (c) In relation to the reporting period ending 30 June 2025: (i) In August 2020 the Board set a measurable diversity target objective of 20% of the Directors, Senior Management and Workforce. (ii) the respective proportions of men and women on the Board, in senior executive positions and across the whole organisation were: <table border="1" data-bbox="598 517 954 678"> <tr> <td>Directors</td><td>17%</td></tr> <tr> <td>Senior Executives</td><td>17%</td></tr> <tr> <td>Head Office</td><td>25%</td></tr> <tr> <td>Entire Organisation</td><td>13%</td></tr> </table> Senior Executives are defined as direct reports to an Executive Director. (iii) The Company will publish its Gender Equality Indicators on its website in 2025.	Directors	17%	Senior Executives	17%	Head Office	25%	Entire Organisation	13%
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Recommendation 1.6 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the Board, its committees and individual Directors; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	(a) The Board is responsible for evaluating the performance of the Board, its committees and individual Directors on an annual basis. The process for this is set out in the Company's Board Performance Evaluation Policy, which is available on the Company's website. (b) The Company completed performance evaluations in respect of the Board this financial year in accordance with the above process. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.								
Recommendation 1.7 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of its senior executives; and (b) disclose, in relation to each reporting period, whether a performance evaluation was undertaken in the reporting period in accordance with that process.	(a) The Board is responsible for evaluating the performance of the Company's senior executives on an annual basis. The Remuneration Committee of the Board is responsible for evaluating the remuneration of the Company's senior executives on an annual basis. A senior executive, for these purposes, means key management personnel (as defined in the Corporations Act) other than a non executive Director. The applicable processes for these evaluations can be found in the Company's Board Performance Evaluation Policy and Remuneration Charter which are both available on the Company's website. (b) The Company completed performance evaluations in respect of senior executives for the financial year in accordance with the above process. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.								

Principle 2: Structure the Board to add value

Recommendation 2.1 The Board of a listed entity should: (a) have a nomination committee which: (i) has at least three members, a majority of whom are independent Directors; and (ii) is chaired by an independent Director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a nomination committee, disclose that fact and the processes it employs to address Board succession issues and to ensure that the Board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively.	(a) The Company does not have a Nomination Committee. (b) The Company does not have a Nomination Committee as the Board considers the Company will not currently benefit from its establishment. In accordance with the Company's Board Charter, the Board carries out the duties that would ordinarily be carried out by the Nomination Committee under the Nomination Charter, including the following processes to address succession issues and to ensure the Board has the appropriate balance of skills, experience, independence and knowledge of the entity to enable it to discharge its duties and responsibilities effectively: (i) devoting time at least annually to discuss Board succession issues and updating the Company's Board skills matrix; and (ii) all Board members being involved in the Company's nomination process, to the maximum extent permitted under the Corporations Act and ASX Listing Rules. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 2.2 A listed entity should have and disclose a Board skill matrix setting out the mix of skills and diversity that the Board currently has or is looking to achieve in its membership.	The Company discloses a Board Skills Matrix on its website. The Board Skills Matrix was updated and approved during the year by the Board. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 2.3 A listed entity should disclose: (a) the names of the Directors considered by the Board to be independent Directors; (b) if a Director has an interest, position, association or relationship of the type described in Box 2.3 of the ASX Corporate Governance Principles and Recommendation (4th Edition), but the Board is of the opinion that it does not compromise the independence of the Director, the nature of the interest, position, association or relationship in question and an explanation of why the Board is of that opinion; and (c) the length of service of each Director	(a) The Board Charter requires the disclosure of the names of Directors considered by the Board to be independent. The Company discloses those Directors it considers to be independent in its Annual Report and on its ASX website. (b) The Company discloses in its Annual Report, ASX website and this Corporate Governance Statement (see Recommendation 2.4) any instances where this applies and an explanation of the Board's opinion why the relevant Director is still considered to be independent. (c) The Company's Annual Report will disclose the length of service of each Director, as at the end of each financial year. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.

RECOMMENDATIONS (4TH EDITION)	EXPLANATION
Recommendation 2.4 A majority of the Board of a listed entity should be independent Directors.	The Board currently comprises a total of six directors, of whom three are considered to be independent. Mr Wayne Zeukulich, Ms Fiona Van Maanen and Mr Stuart Mathews are considered independent by the Board. Tulla Private Group, a related entity of Mr Kevin and Mark Maloney owns a 50% interest in Resource Accommodation Management who own and operate a co-living accommodation village in the township of Norseman. The village is contracted to provide accommodation and meals to employees and contractors of the Company. The village contract with the Company was made on an arms length basis, and the Board does not consider that this compromises the independence of Mr Kevin and Mark Maloney. However, Mr Kevin Maloney and Mr Mark Maloney have significant shareholdings in the Company. Accordingly, the Board does not consider them independent. The Company did not comply with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 2.5 The Chair of the Board of a listed entity should be an independent Director and, in particular, should not be the same person as the CEO of the entity.	The Chairman of the Company is an independent Director. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 2.6 A listed entity should have a program for inducing new Directors and providing appropriate professional development opportunities for continuing Directors to develop and maintain the skills and knowledge needed to perform their role as a Director effectively.	In accordance with the Company's Nomination Charter and Board Charter, the Board is responsible for the approval and review of induction and continuing professional development programs and procedures for Directors to ensure that they can effectively discharge their responsibilities. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Principle 3: Act ethically and responsibly	
Recommendation 3.1 A listed entity should articulate and disclose its values.	The values of the Company are disclosed on the Company's website in its Core Values statement. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 3.2 A listed entity should: (a) have a code of conduct for its Directors, senior executives and employees; and (b) ensure that the board or a committee of the board is informed of any material breaches of that code.	(a) The Company's Employee Code of Conduct applies to the Company's Directors, senior executives and employees. The company also has a Directors and Executive Officers Code of Conduct which sets ethical standards for the Board and Executive Officers. (b) The Company's Employee Code of Conduct and the Directors and Executive Officers Code of Conduct are available on the Company's website. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 3.3 A listed entity should: (a) have and disclose a whistleblower policy; and (b) ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	(a) The Company has a whistleblower policy which is available on the Company's website. (b) The Company's whistleblower policy requires that the Board or a Committee of the Board is informed of any material incidents reported under the policy. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 3.4 A listed entity should: (a) have and disclose an anti-bribery and corruption policy; and (b) ensure that the board or committee of the board is informed of any material breaches of that policy.	(a) The Company has an anti-bribery and corruption policy which is available on the Company's website. (b) The Company's anti-bribery and corruption policy requires that the Board or a Committee of the Board is informed of any material breaches reported under the policy. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.

RECOMMENDATIONS (4TH EDITION)	EXPLANATION
Principle 4: Safeguard integrity in financial reporting	
Recommendation 4.1 The Board of a listed entity should: (a) have an audit committee which: (i) has at least three members, all of whom are non-executive Directors and a majority of whom are independent Directors; and (ii) is chaired by an independent Director, who is not the Chair of the Board, and disclose: (iii) the charter of the committee; (iv) the relevant qualifications and experience of the members of the committee; and (v) in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its financial reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement partner.	(a) The Company has an Audit Committee (being the Audit & Risk Committee) which has three members all of whom are non-executive Directors and a majority of which are independent Directors. The Audit & Risk Committee is chaired by an independent director. (b) The Audit & Risk Committee Charter is disclosed on the Company's website. The relevant qualifications and experience of the members of the Audit & Risk Committee are disclosed on the Company's website and in the Annual Report and the Company discloses the number of meetings and individual attendances in its Annual Report. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 4.2 The Board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	The Company obtains a Managing Director and CFO sign off on these terms for each of its financial statements in each financial year. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 4.3 A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	Periodic corporate reports (including Quarterly Reports) are prepared and reviewed by the Company's senior executives and technical staff before distribution to the Company's Directors. The senior executives, technical staff and Directors all undertake reviews of the reports before release to market. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.

RECOMMENDATIONS (4TH EDITION)	EXPLANATION
Principle 5: Make timely and balanced disclosure	
Recommendation 5.1 A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under Listing Rules 3.1	(a) The ASX Disclosure Policy provides details the Company's disclosure requirements as required by the ASX Listing Rules and other relevant legislation. (b) The ASX Disclosure Policy is available on the Company website. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 5.2 A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	The Company Secretary is tasked with ensuring all Directors receive copies of any material market announcement promptly after they have been made. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 5.3 A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	The Company releases any investor and analyst presentation to market if it contains substantive or new information in accordance with the ASX Disclosure Policy. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Principle 6: Respect the rights of security holders	
Recommendation 6.1 A listed entity should provide information about itself and its governance to investors via its website.	Information about the Company and its governance is available in the Corporate Governance Charters, Policies and Procedures which can be found on the Company's website. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 6.2 A listed entity should have an investor relations program that facilitates effective two-way communication with investors.	The Company has adopted a Shareholder Communication Policy which aims to promote and facilitate effective two-way communication with investors. The Policy outlines a range of ways in which information is communicated to shareholders and is available on the Company's website. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 6.3 A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	Shareholders are encouraged to participate at all general meetings and AGMs of the Company. Upon the despatch of any notice of meeting to Shareholders, the Company Secretary shall send out material stating that all Shareholders are encouraged to participate at the meeting. The Company complied with this recommendation for the entirety of the period ending 30 June 2025
Recommendation 6.4 A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	The Company ensures that all substantive resolutions at a meeting of security holders are decided via a poll. Since the 2021 AGM all resolutions at meetings of security holders have been decided via a poll. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 6.5 A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.	The Shareholder Communication Policy provides that security holders can register with the Company to receive email notifications when an announcement is made by the Company to the ASX, including the release of the Annual Report, half yearly reports and quarterly reports. Links are made available to the Company's website on which all information provided to the ASX is immediately posted. Shareholders queries should be referred to the Company Secretary at first instance. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.

Principle 7: Recognise and manage risk

Recommendation 7.1 The Board of a listed entity should: (a) have a committee or committees to oversee risk, each of which: (i) has at least three members, a majority of whom are independent Directors; and (ii) is chaired by an independent Director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a risk committee or committees that satisfy (a) above, disclose that fact and the process it employs for overseeing the entity's risk management framework.	(a) The Company has a Risk Committee being the Audit & Risk Committee which has three members all of whom are non-executive Directors and a majority of which are independent Directors. The Audit & Risk Committee is chaired by an independent director. (b) The Audit & Risk Committee Charter is disclosed on the Company's website. The relevant qualifications and experience of the members of the Audit & Risk Committee are disclosed on the Company's website and in the Annual Report. The Company discloses the number of meetings and individual attendances in its Annual Report. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 7.2 The Board or a committee of the Board should: (a) review the entity's risk management framework with management at least annually to satisfy itself that it continues to be sound; and (b) disclose in relation to each reporting period, whether such a review has taken place.	(a) The Audit & Risk Committee Charter requires that the Committee should, at least annually, satisfy itself that the Company's risk management framework continues to be sound. (b) The Board conducted a review of the Company's Charters, Policies and Procedures during the financial year including the Company's Risk Management Policy. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 7.3 A listed entity should disclose: (a) if it has an internal audit function, how the function is structured and what role it performs; or (b) if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its risk management and internal control processes.	(a) The Audit & Risk Committee Charter provides for the Committee to monitor the need for an internal audit function. The Company does not currently have an internal audit function due to its size. The monitoring function is structured as follows: (i) The Audit & Risk Committee shall discuss with management and the external auditors the adequacy and effectiveness of the accounting and financial controls, including the Company's policies and procedures to assess, monitor, and manage business risk, and legal and ethical compliance programs (eg the Company's Codes of Conduct). (ii) Any opinion obtained from the external auditors on the Company's choice of accounting policies or methods should include an opinion on the appropriateness and not just the acceptability of that choice or method. (iii) The Audit & Risk Committee shall periodically meet separately with management and the external auditors to discuss issues and concerns warranting committee attention, including but not limited to their assessments of the effectiveness of internal controls and the process for improvement. (iv) The Audit & Risk Committee shall receive regular reports from the external auditor on the critical policies and practices of the Company, and all alternative treatments of financial information, within generally accepted accounting principles, that have been discussed with management. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.

RECOMMENDATIONS (4TH EDITION)	EXPLANATION
Recommendation 7.4 A listed entity should disclose whether it has any material exposure to environmental or social risks and, if it does, how it manages or intends to manage those risks.	The Audit & Risk Committee assesses whether the Company has any material exposure to environmental and social risks and, if it does, how it manages or intends to manage those risks. The Company discloses that it is subject to general and specific risks relating to minerals exploration in its Risk Management Policy and its Annual Report. The Risk Management Policy sets out how the company identifies and manages those risks. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Principle 8: Remunerate fairly and responsibly	
Recommendation 8.1 The Board of a listed entity should: (a) have a remuneration committee which: (i) has at least three members, a majority of whom are independent Directors; and (ii) is chaired by an independent Director, and disclose: (iii) the charter of the committee; (iv) the members of the committee; and (v) as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or (b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for Directors and senior executives and ensuring that such remuneration is appropriate and not excessive.	(a) The Company formed a Remuneration Committee in August 2020. (i) The Remuneration Committee has three members, one of which is an independent Director. (ii) During the period, the Remuneration Committee was not chaired by an independent Director. (iii) The charter of the Remuneration Committee is disclosed on the Company's website. (iv) The members of the Remuneration Committee are disclosed on the Company's website and in its annual report. (v) The Company discloses the number of times the Remuneration Committee has met and the attendance of the members at those meetings. The Company did not comply with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 8.2 A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.	Although not prescribed under the Company's Corporate Governance Charters, Policies and Procedures, the Board will disclose its policies and practices regarding the remuneration of Directors and senior executives, which is disclosed in the Company's Annual Report. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.
Recommendation 8.3 A listed entity which has an equity-based remuneration scheme should: (a) have a policy on whether participants are permitted to enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme; and (b) disclose that policy or a summary of it.	The Company has an equity based remuneration plan being the Incentive Awards Plan under which options and performance rights may be granted. The Company requires through its Security Trading Policy that participants in the plan not enter into transactions (whether through the use of derivatives or otherwise) which limit the economic risk of participating in the scheme). The Security Trading Policy is available on the Company's website. The Company complied with this recommendation for the entirety of the period ending 30 June 2025.